

Message Text

UNCLASSIFIED

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ACTION NEA-11

INFO OCT-01 ISO-00 ONY-00 /012 W
-----048593 090822Z / 20
P 090651Z MAY 78
FM AMEMBASSY KUWAIT
TO SECSTATE WASHDC PRIORITY 907

UNCLAS SECTION 1 OF 2 KUWAIT 2774

DEPARTMENT FOR NEA/EX

E.O. 11652: N/A
TAGS: OGEN, AFSP, KU
SUBJECT: FY1980 GOALS/OBJECTIVES AND RESOURCE MANAGEMENT
(GORM) PROCESS: PART II

REF: (A) STATE 63477, (B) STATE 82419, (C) STATE 85283,
(D) KUWAIT 2439, (E) KUWAIT A-004, FEB. 1, 1978.

GORM FY80 - PART II (A)
NON-STATE POSITIONS

EVALUATION OF GOALS, OBJECTIVES AND RESOURCE REQUIREMENTS
OF ALL AGENCIES WITH PERSONNEL SUBJECT TO AMBASSADOR'S
SUPERVISION, COORDINATION AND DIRECTION

1. THE SECURITY ASSISTANCE TEAM (U.S. LIAISON OFFICE,
KUWAIT). DEPARTMENT OF DEFENSE PERSONNEL TOTALLING AT THIS
TIME 21 MILITARY AND 4 CIVILIANS, OPERATE THE US GOVERNMENT
MILITARY SALES PROGRAM IN KUWAIT. THE ENTIRE COST OF THIS
US MILITARY PRESENCE, WITH THE EXCEPTION OF THE CHIEF WHO IS
FUNDED BY THE US GOVERNMENT, IS BORNE BY THE GOVERNMENT
OF KUWAIT. THE EFFECTIVE CARRYING THROUGH OF OUR NEARLY
ONE BILLION DOLLAR FMS CASH SALES TO THE GOVERNMENT OF
KUWAIT REQUIRES THIS AMERICAN MILITARY PRESENCE AT AT
LEAST ITS CURRENT LEVEL. TO CONSIDER REDUCING USLOK,
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AT A SAVING ONLY TO THE GOVERNMENT OF KUWAIT, IS TO
RISK INEFFICIENCIES IN THE DELIVERY OF EQUIPMENT AND
TRAINING WHICH COULD MITIGATE THE POLITICAL BENEFITS
WHICH ACCRUE TO THE USG THROUGH THE PROVISION OF
APPROPRIATE, DEFENSIVE, MILITARY EQUIPMENT TO THE
GOVERNMENT OF KUWAIT.

2. DEPARTMENT OF TRANSPORTATION PERSONNEL. THERE ARE PRESENT IN KUWAIT US GOVERNMENT EMPLOYEES FROM THE FEDERAL HIGHWAY ADMINISTRATION (7), FEDERAL AVIATION ADMINISTRATION (2), AND GENERAL SERVICES ADMINISTRATION (3). THESE AMERICANS SERVE AS ADVISORS TO KUWAITI COUNTERPARTS UNDER GOVERNMENT-TO-GOVERNMENT CONTRACTS WHICH ARE FUNDED FULLY BY THE GOVERNMENT OF KUWAIT. THEIR PRESENCE RELATES USEFULLY BUT MARGINALLY TO THE ACHIEVEMENT OF US FOREIGN POLICY GOALS AND OBJECTIVES IN KUWAIT. IN THAT THEIR SERVICES ARE PROVIDED WITHOUT COST TO THE US GOVERNMENT, AND IN VIEW OF THE BENEFITS THAT THEIR PRESENCE CAN YIELD IN TERMS OF ENCOURAGING THE ADOPTION BY IMPORTANT KUWAITI AGENCIES OF AMERICAN STANDARDS OF DESIGN AND CONSTRUCTION WHICH HAS LED AND MAY LEAD TO INCREASED SALE OF AMERICAN GOODS AND SERVICES, I SEE NOTHING TO BE GAINED BY CUTTING BACK THIS PORTION OF THE AMERICAN OFFICIAL PRESENCE IN KUWAIT.

3. THE US INTERNATIONAL COMMUNICATION AGENCY. USICA IS STAFFED WITH ONE AMERICAN OFFICER, TWO LOCALLY-HIRED AMERICANS, AND THREE LOCAL EMPLOYEES. USICA MAINTAINS THIS MISSION'S BEST CONTACTS WITH THE MINISTRY OF EDUCATION, THE MINISTRY OF INFORMATION, THE LEADERSHIP AND FACULTY OF KUWAIT UNIVERSITY, AND THE KUWAITI PRESS, TV AND RADIO. THAT BEING THE CASE, USICA PLAYS AN IMPORTANT ROLE IN ACHIEVEMENT OF SUB-GOALS UNDER ITEMS UNCLASSIFIED

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I, II, III, IV AND V OF THE AGREED US GOALS AND OBJECTIVES IN KUWAIT. RECEPTIVENESS AMONG KUWAITIS TO THE ACTIVITIES CONDUCTED BY USICA HAS BEEN SUCH THAT AN INCREASE OF STAFF AND OTHER RESOURCES MIGHT WELL BE JUSTIFIED. HOWEVER, UNDER PRESENT PLANNING GUIDELINES I MUST CONCLUDE THAT ESSENTIAL PROVISION OF INFORMATION, HANDLING OF CULTURAL AND EDUCATIONAL EXCHANGES AND THE OTHER CORE FUNCTIONS OF USICA CAN BE SUCCESSFULLY CONDUCTED AT THE CURRENT RESOURCE LEVEL. I WOULD LOOK FORWARD TO THE TIME WHEN BUDGET RESOURCES WOULD ENABLE US TO CONDUCT A MORE ACTIVE PUBLIC DIPLOMACY IN SUPPORT OF PRINCIPAL US GOALS AND OBJECTIVES HERE.

PART II (B) THE LEAST IMPORTANT TEN PERCENT

THE ACTIVITIES OF AMERICAN OFFICIALS FUNDED UNDER AGREEMENT BETWEEN THE GOVERNMENT OF KUWAIT AND THE DEPARTMENT OF TRANSPORTATION, AND DESCRIBED UNDER PART II (A) ABOVE, ARE THE USG ACTIVITIES LEAST IMPORTANT TO THE ATTAINMENT OF AGREED MISSION GOALS, OBJECTIVES AND ESSENTIAL ACTIVITIES. IN THE CONTEXT OF ZERO-BASED BUDGETING, HOWEVER, I EXCLUDE THEM FROM CONSIDERATION BECAUSE THESE ACTIVITIES ARE

CONDUCTED AT NO COST TO THE US GOVERNMENT.

AMONG USG ACTIVITIES FUNDED BY THE US GOVERNMENT, WE HAVE DESCRIBED THOSE TO BE CONSIDERED LEAST IMPORTANT TO ATTAINMENT OF AGREED MISSION GOALS AND ESSENTIAL INTERESTS UNDER PACKAGE I OF ZBB III PART I. IF OBLIGATED TO TAKE STAFFING CUTS IN USG FUNDED POSITIONS WE WOULD CHOOSE, IN ESSENCE, TO REDUCE THE PERFORMANCE OF ECONOMIC/ COMMERCIAL ACTIVITY AT THE POST; TO LIMIT OUR CAPACITY TO DEAL WITH THE ADMINISTRATIVE BURDEN MUCH OF WHICH IS IMPOSED FROM WASHINGTON AND WHICH COULD BE ELIMINATED IF DECISIONS WERE TAKEN TO SIMPLIFY ADMINISTRATIVE PROCESSES AND REDUCE ADMINISTRATIVE REPORTING REQUIREMENTS, AND TO RUN THE RISK, BY LIMITING OUR CONSULAR STAFF,
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OF BEING UNABLE CONSISTENTLY TO PROVIDE VISA AND PASSPORT SERVICE AS QUICKLY AND EFFICIENTLY AS WE WOULD LIKE TO DO.

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ACTION NEA-11

INFO OCT-01 ISO-00 ONY-00 /012 W
-----048615 090822Z /20

P 090651Z MAY 78
FM AMEMBASSY KUWAIT
TO SECSTATE WASHDC PRIORITY 908

UNCLAS SECTION 2 OF 2 KUWAIT 2774

DEPARTMENT FOR NEA/EX

WE WOULD LEAVE INTACT AT THE CURRENT LEVEL THE EXECUTIVE OFFICE WITHOUT WHICH THERE WOULD BE NO EMBASSY; THE POLITICAL SECTION, SUPPLYING ESSENTIAL SUPPORT TO THE EXECUTIVE OFFICE IN THE ATTAINMENT OF OUR GOALS AND OBJECTIVES IN KUWAIT AND, SPECIFICALLY, MONITORING THE POLITICO-MILITARY ASPECT OF THE MILITARY ADVISORY (FMS) PROGRAM; THE USICA MISSION WITH ITS ONE AMERICAN OFFICER WHOSE ACTIVITIES THROUGH PUBLIC DIPLOMACY ARE SUPPORTIVE

OF MOST OF OUR COUNTRY GOALS AND OBJECTIVES; AND US
GOVERNMENT ACTIVITIES PERFORMED AT NO COST TO THE TAXPAYER.
THUS THE USG ACTIVITIES COMPOSING THE 10 PERCENT OF ALL
USG FUNDED ACTIVITIES RELATIVELY LEAST IMPORTANT TO
ATTAINMENT OF MISSION GOALS, OBJECTIVES AND ESSENTIAL
ACTIVITIES, LISTED IN THE ORDER IN WHICH WE WOULD ELIMINATE
THEM, ARE:

1. THE MARGIN BETWEEN TIMELY AND EFFICIENT PROVISION
OF STATUTORILY MANDATED CONSULAR SERVICES AND THEIR
PROVISION BY AN OVERBURDENED STAFF;

2. THE PORTION OF ADMINISTRATIVE SUPPORT TO THE
ENTIRE USG MISSION PROVIDED BY THE ADMINISTRATIVE SECTION'S
ONLY AMERICAN SECRETARY; AND

3. PARTIAL REDUCTION OF OUR ECONOMIC/COMMERCIAL
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REPORTING AND PROMOTION ACTIVITY.
MAESTRONE

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Message Attributes

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